

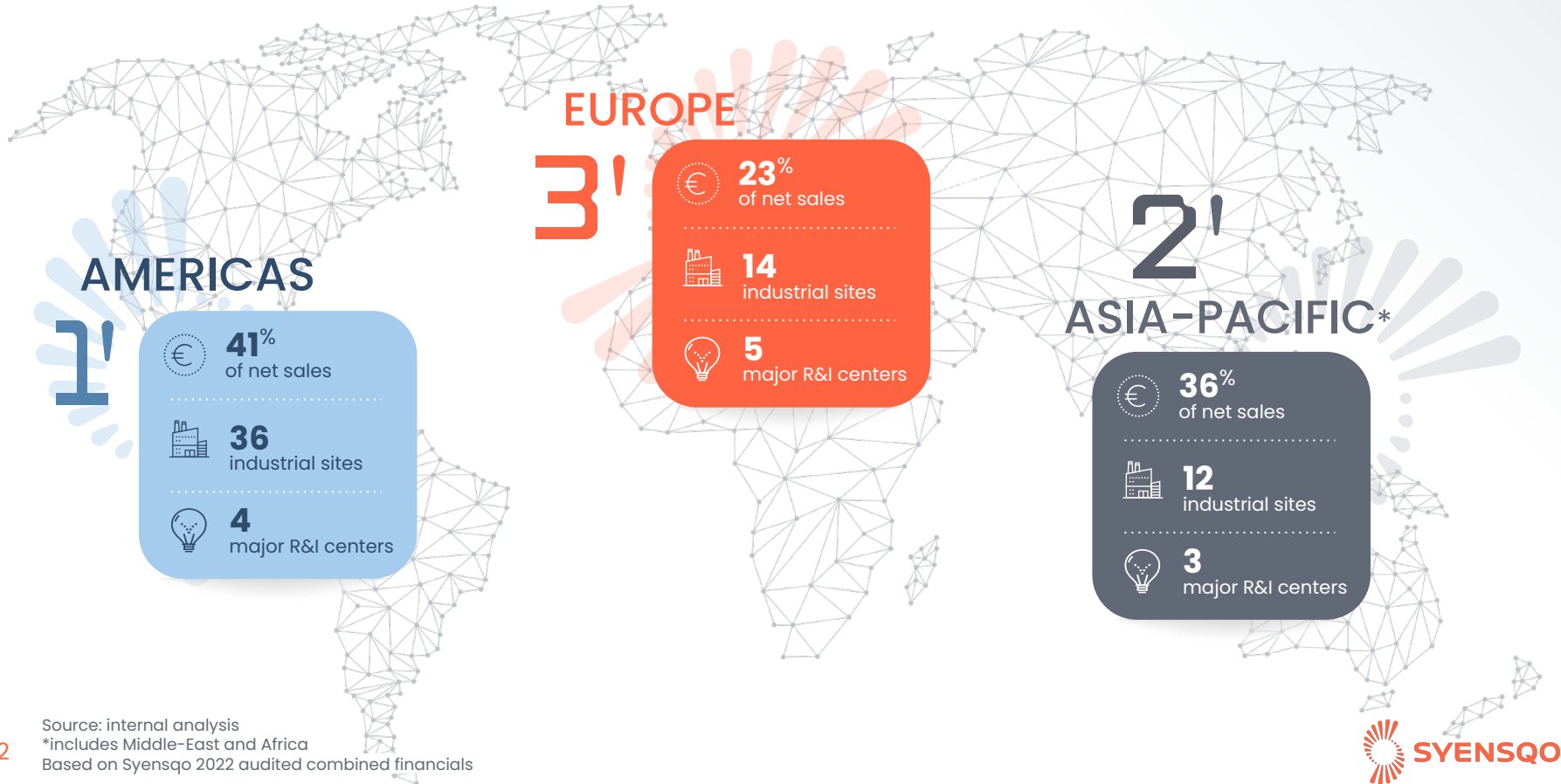


Panel 1 – Industrial strategy

IAPER conference 2024



Global and close to our customers



Source: internal analysis
*includes Middle-East and Africa
Based on Syensqo 2022 audited combined financials

One Planet fortifies GROWTH



CLIMATE

📌 **Carbon Neutral**
Syensqo scope 1&2 by
2040

📌 **-40%** Syensqo scope 1&2⁽²⁾
-23% Syensqo scope 3 by
2030⁽²⁾



GROWTH

📌 Sustainable Solutions driven
by **Circularity**

📌 **18%** of Circular sales
by 2030⁽²⁾



BETTER LIFE

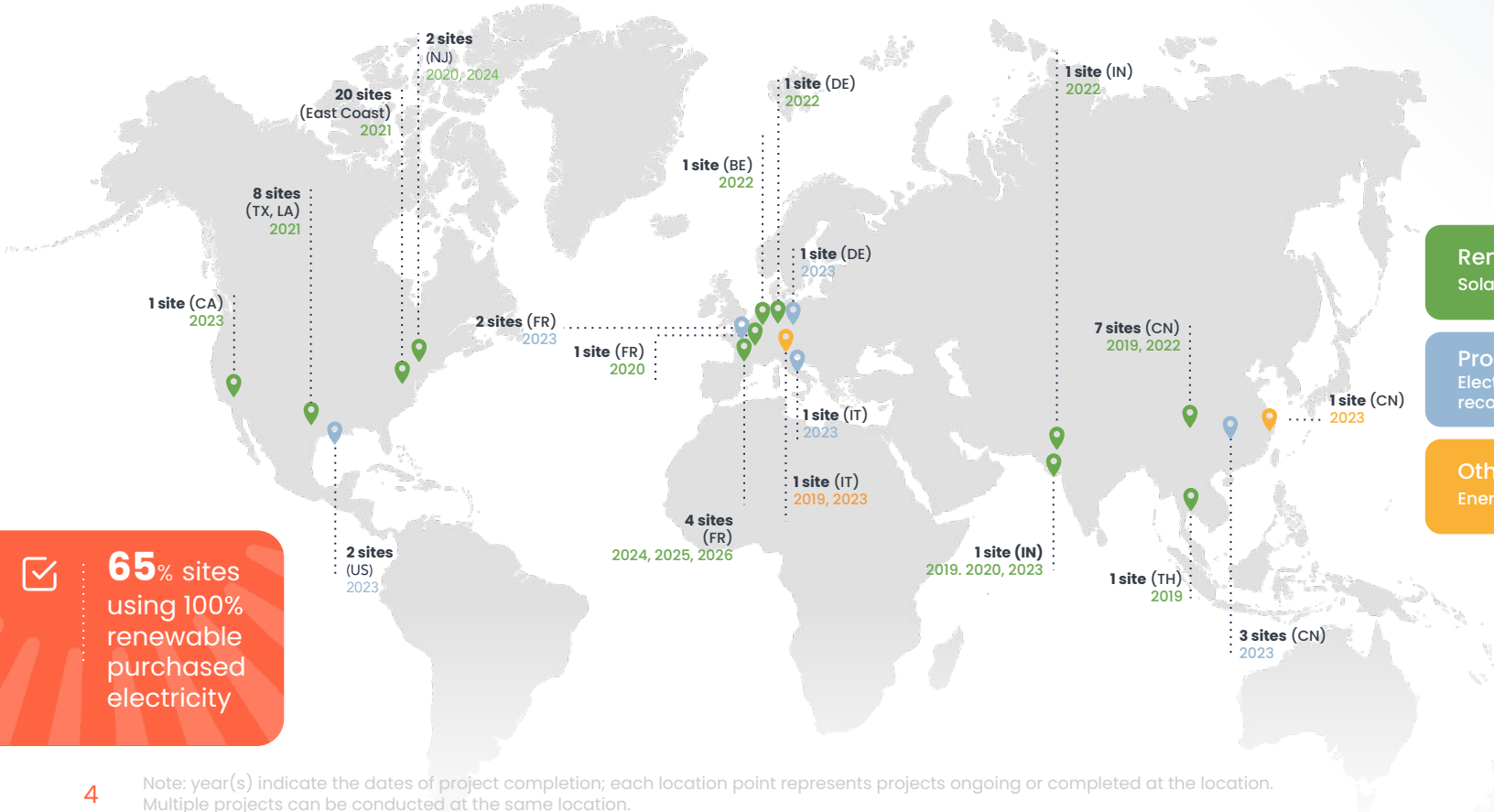
📌 **Safety RIIR⁽¹⁾**
Aim for zero

📌 **Gender parity⁽³⁾**
in 10 years


📌 **Living wage**
To 100% of workforce by 2026

1 Reportable Injuries and Illnesses per 200,000 work hours
2 Reference year 2021. For Syensqo scope 3, on Focus 5 categories.
3 Mid and senior management

Accelerating the energy transition



- Renewable Energy**
Solar, wind, biomass, biogas
- Process Efficiency**
Electrification, waste heat, recovery, equipment optimization
- Other**
Energy mix, industrial emissions

 **65%** sites using 100% renewable purchased electricity

4 Note: year(s) indicate the dates of project completion; each location point represents projects ongoing or completed at the location. Multiple projects can be conducted at the same location.



Main challenges

There will not be one magical solution for all our site's

Renewable Energy

Solar, wind, biomass,
biogas, hydrogen

Main challenges :

- Location of our industrial sites
- Ressources reliability
- Subsidies
- Natural gas prices (NAM/LATAM)
- Infrastructure
- CAPEX

Process Efficiency

Electrification, waste heat,
recovery, equipment
optimization

Main challenges :

- Temperature limits
- Grid and site's infrastructure
- Technology maturity (High temp HP)
- Electricity vs NG (NAM/ LATAM)
- Prices
- CAPEX

Other

Energy mix, industrial
emissions

Main challenges :

- Market maturity
- Reliability
- Subsidies
- Technology maturity
- Process emissions

Thank You